Return on investment from a resilient and sufficient

health and care workforce



Cornelia Junghans Minton

Senior Clinical Fellow at Imperial College London, General Practitioner, Public Health Specialist

Sustainable health care

Issues faced by the NHS around work force and demand are global issues. Driven by medical advances, an aging more complex population, workforce shortages for doctors and nurses and other skilled staff, workforce migration, burnout and early retirement. Low job satisfaction and high turn over

Services are fragmented and unequal, with differing experiences and quality of care. Health inequalities are rising, driven by unmet and unknown need.

How do we find cost effective, sustainable and effective solutions

Sustainable health care

80% of health is determined by where and how we live, only 20% is determined by timely access to high quality care.

Loneliness has the same impact on heart health as smoking, but it's hard to measure and even more difficult to remedy.

Prevention is better than cure.

SO HOW DO WE PIVOT TO PREVENTION AND HEALTH CREATION?



BECAUSE CHWS WORK.



The Brazilian Family Health Strategy – core features, a gold standard?





Comprehensive

Hyperlocal

Universal

ntegrated

Other locations implementing the Brazilian Model of CHW:

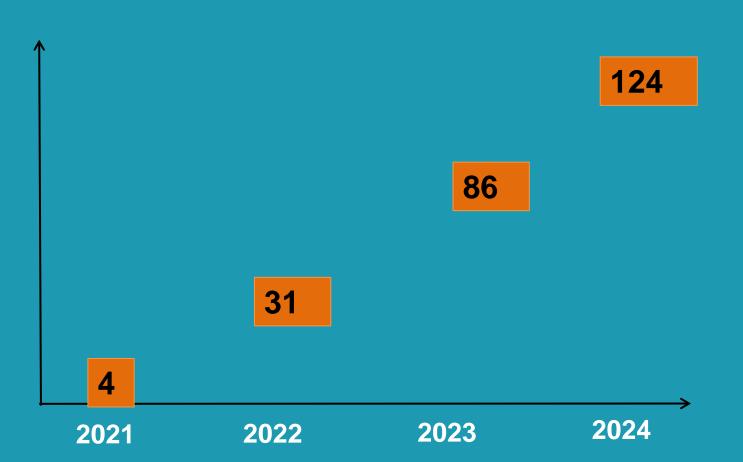
Belgium

Neatherlands

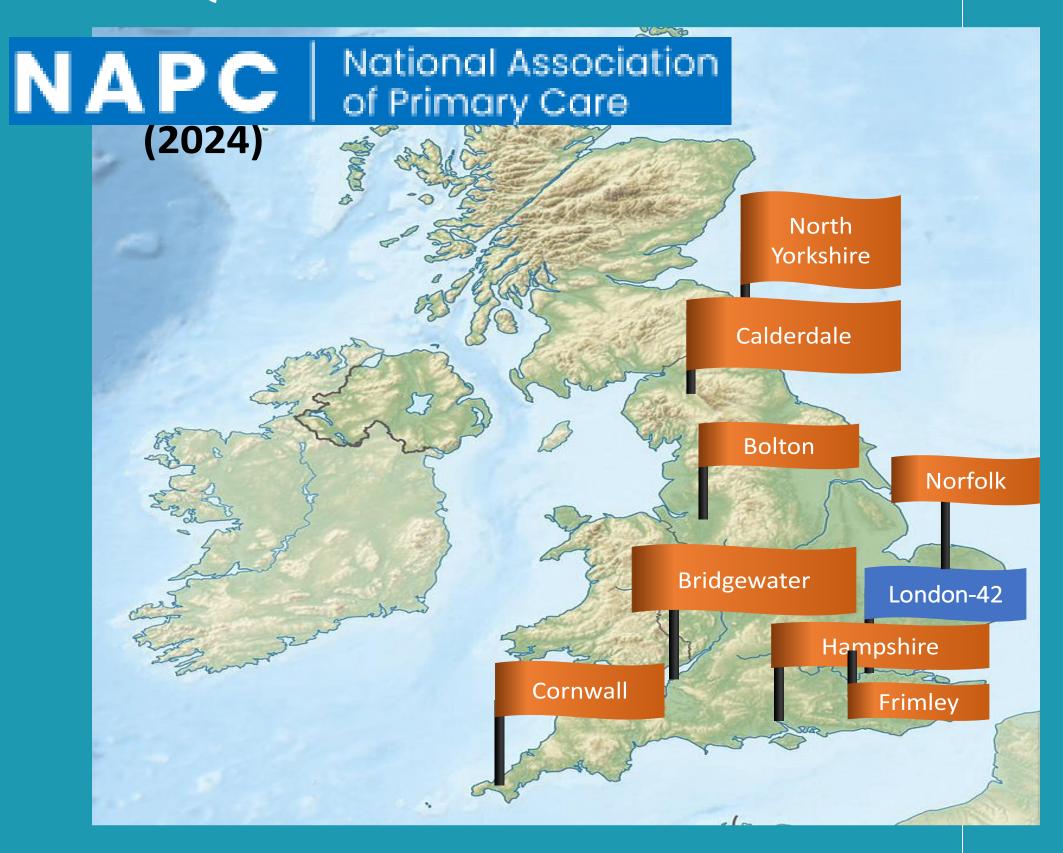
South Africa

QUARTERLY COMMUNITY OF PRACTICE

The spread







SHAREPOINT

Progress and findings over first 18 months





7.3% Drop in unscheduled GP visits



Number of door knocks to engage





47%

Increased likelihood of vaccinations



82%

Increased likelihood of cancer screening and NHS checks



£4 ROI

£3 ROI, cost effective on just 3 interventions



Top issues of concern: Finance, Housing, Mental Health, Loneliness, Food



LOTS OF TRAINING

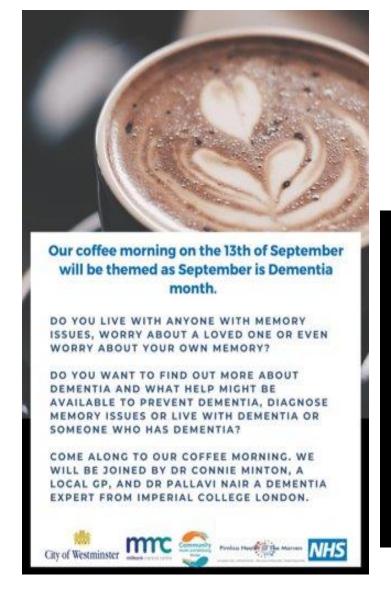




Public Health Vaccinations Health coaching Mental health first aid Motivational interviewing Cancer screening Data governance Dementia training Blood pressure training Information governance Diabetes Justice in listening Breast feeding support



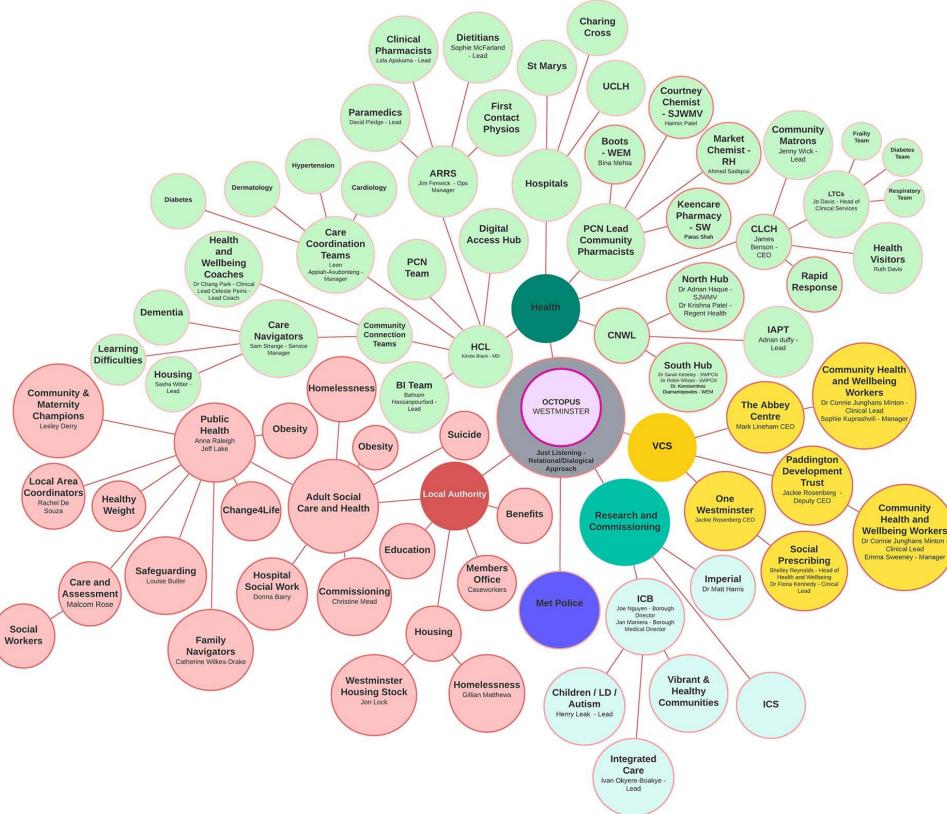






A pioneering model for community-led care and support





What CHWWs are

- Local lay people, trained, employed and integrated
- A trusted contact who can personalise care and advocate
- A person who can involve other professionals
- Someone who cares about their community
- Good listeners, communicators, team players
- A bridge between unskilled and skilled work

What CHWWs are not

- Gatekeepers
- Barefoot doctors
- A cheap alternative to technically skilled workers
- Volunteers
- Just a stepping stone into higher skilled roles

Insights - why CHWWs work

Comprehensive:

one person coordinating, bringing in other services, talking to all members of the household, including wider determinants

Hyperlocal:

people with proximity to local language, understanding the neighbourhood and services, investing into the place you live, being available and flexible

Universal:

Finding unknown and unmet need, having the flexibility and agency to focus effort where there is need at any one time, non othering, increasing community cohesion and resilience

Integrated:

Building a team around the resident, bringing in expertise and help as needed, personalised to the person in front of you

Proactive:

Catching people when they are falling, not when they've been on the floor for a long period of time

Job satisfaction is high

Sense of purpose and pride, contributing to their own community

Utilising assets in the community better themselves, benefiting

Learning lots on the job themselves

Working in teams

Agency, Belonging and Control – high degree of autonomy, able to direct their efforts were needs are greatest

Parity of esteem, local experts, valued for their insights

Impact on community

Changing hearts and minds

Increased cohesion in the community through coffee mornings

Focussing on similarities rather than differences

Increasing community resilience through making connections and knowledge mobilisation

TOP TIPS

Don't scale, propagate

ABC for the localities - TRUST

Enable cross locality learning

Flat hierarchy, polyphony and mutuality

Think LONG TERM AND SUSTAINABLE

Imperial College London



THANK YOU!